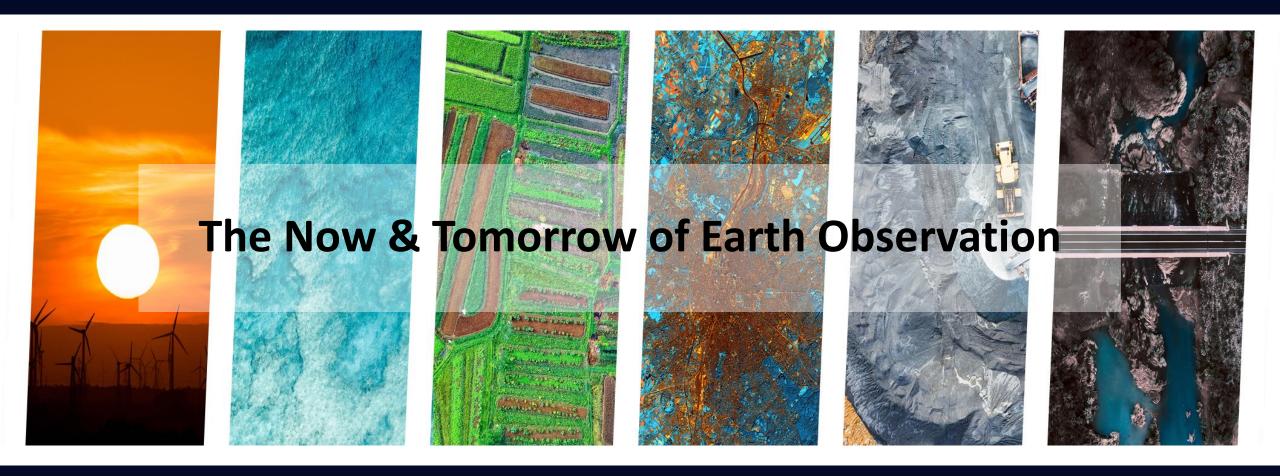


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REMCO **TIMMERMANS**



LUCY KENNEDY

THE EO ADOPTION PARADOX

While a lot of work still needs to be done ...

For many use cases

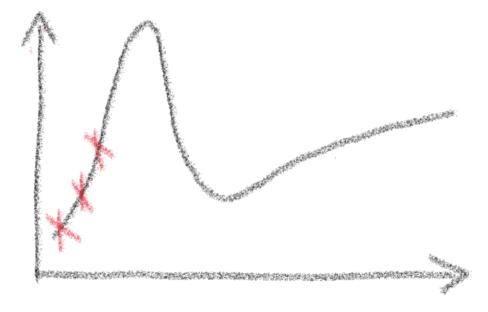
- 1. The data is on the market
- 2. The technology is demonstrated
- 3. The business case is clear cut
- 4. The capital is available

But we don't see them in practice ...



NEED FOR A BIT MORE RESEARCH

Why don't we see mass adoption yet?



Key questions:

- What are the barriers for adoption?
- How can organisations overcome these barriers?





6 MARKET SECTORS IN FOCUS













MARINE /
MARITIME

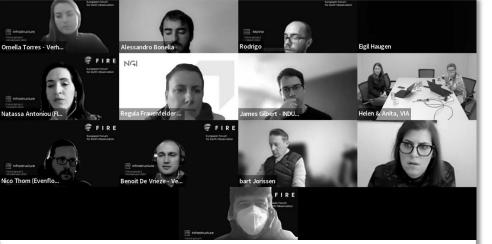
RAW MATERIALS

AGRICULTURE

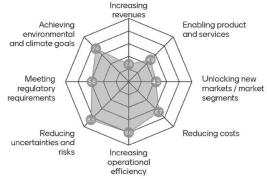
WIND ENERGY

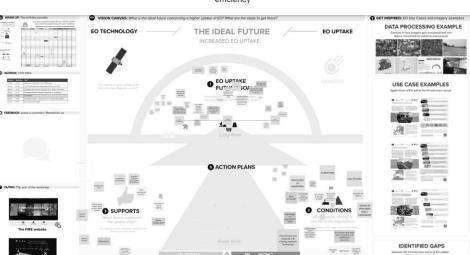
URBAN DEVELOPMENT

INFRASTRUCTURE



How could EO data benefit your organization?





MARKET SECTOR USER DIALOGUE

Interactive workshops with diverse groups of users

- What is the current situation?
- What is the ideal future situation?
- What actions are needed to get there?



WHAT DID WE DISCOVER FOR EACH SECTOR?





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The Now & Tomorrow of Earth Observation for Marine & Maritime













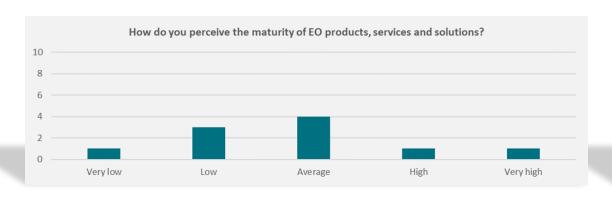
What is in for the customer?

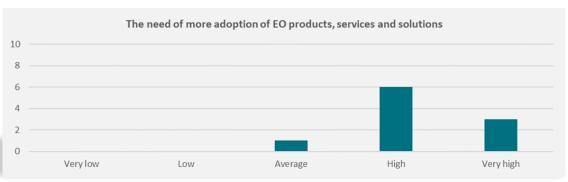


With new constellations with new capabilities being deployed, in the following years there are going to be numerous opportunities for unlocking new market needs that at the moment can't be solved



EO maturity versus adoption





 The solutions that exist on the market are not matched to these subsectors and their needs.

(())

- EO industry should put more effort in understanding their specific problems and create solutions that solve them.
- Data services that provide data not so easy to use by stakeholders

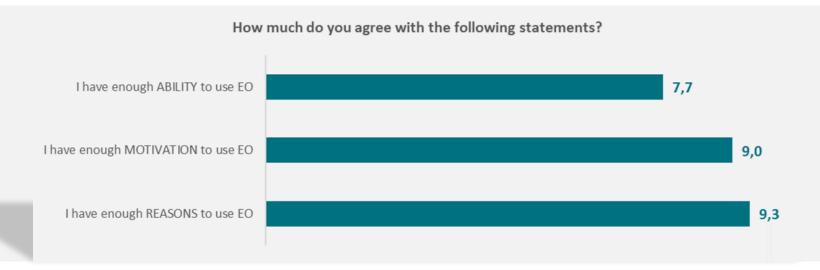
 Lack of technical capabilities to work with geospatial data and difficulty to understand the data

(())

- Disconnect between what customers need and the solutions offered by the EO sector
- Solutions need to have a balance between being scalable and being customizable enough



What holds back organisations to use EO?



"The EO industry has to provide solutions that do not require the customer to have EO capabilities in house to implement them"



Future vision on EO applications



- 1. Detection of large and small vessels in near real time for operational needs:
- detection of illegal activities at sea
- search & rescue operations.
- 2. Decision support tools for offshore renewable energy:
- Planning/operation/decommissioning.
- 3. Real time forecast:
- local currents/waves/wind at high spatial resolution.
- 4. Carbon sequestration
- Tools that promote ocean-based carbon offsetting



Drivers for EO user uptake



Necessary conditions

solve first

- Transparent data market
- Amazon paradigm: EO is easy to consume and solves a problem



Supporting factors

use in action plans

- Understand and measure Climate change
- Support of relevant actors (ESA, EC)
- Advocacy and promotion
- EO-friendly regulation



Key actions to accelerate adoption

In the maritime sector



Playbook

Develop a reference playbook with guidelines on how maritime companies can start using EO.



Green shipping

Explain that transition to green shipping also requires a transition to smart shipping.



This project has received funding from the

European Union's Horizon 2020 research and

No 869634.

ı







Key actions to accelerate adoption

In the marine sector



Support tool

Create targeted decision support tool (DST) to support decision makers in taking quick decisions.



Fund and develop

Fund and develop advanced EO-based oceanographic data sets that will enable new applications.

17



This project has received funding from the









Juan Peña CEO of Orbital EOS



Eva Haas

Head of Strategic Accounts EOMAP

Get even closer to the customer.

Make it as easy as the weather forecast.





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The Now & Tomorrow of Earth Observation for

Raw Materials









Organisational level benefits

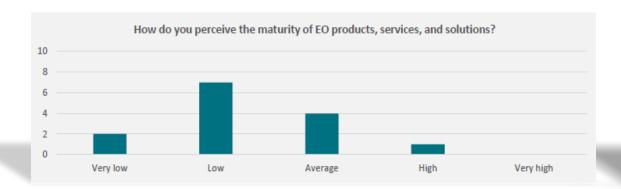


 Strong links between impact on environment, well-being of people and economic benefits

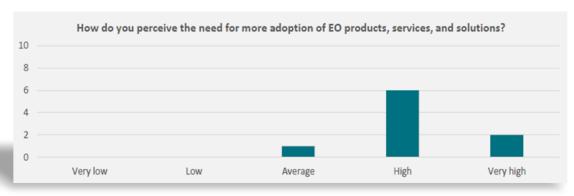
Improving efficiency across the whole mining life cycle



EO maturity versus adoption



"Current EO solutions do not fit the current workflows of the mining sector"



"There is a pot of gold waiting for those who are able to offer turn-key solutions"



Future vision on EO applications



- Geological mapping
- Comprehensive environmental impact monitoring of mining activities
- Stockpile measurements
- Turn-key solutions for tailing dam and pit slope stability monitoring

"More advanced applications will be unlocked by integration of EO data with high-resolution locally acquired data from drones, cameras, and sensors"



Elements in the roadmap to the desired future of EO



Necessary conditions

solve first

- Shared understanding between business and technology
- Simplification of the EO landscape
- Openness to transformative change
- Engage decision makers and people in the field
- Georeferenced locations



Supporting factors

use in action plans

- Provide fit-for-purpose, turn-key solutions
- Training, courses, tutorials, and examples
- Interaction with start-ups
- Case studies and success stories



Key actions to accelerate adoption

In the raw materials sector







Organisation of "mining safaris"





















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The Now & Tomorrow of Earth Observation for

Agriculture

Assoc. Prof. Ilias Pechlivanidis

ilias.pechlivanidis@smhi.se









Organisational level benefits



Achieving environmental and climate goals



Increasing operational efficiency



Reducing uncertainties and risks





Meeting regulatory requirements



Enabling new products and services



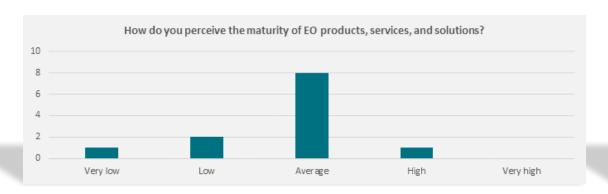
Increasing revenues

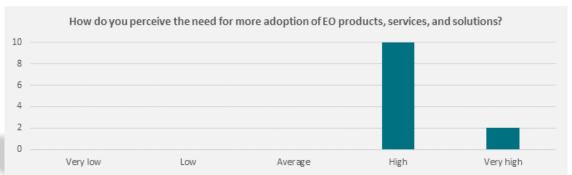
• The transition to **climate neutral** is something that every stakeholder in the industry should contribute to.

- Climate change also brings significant **operational risks**. Limiting these risks is a beneficial use case of EO.
- Increasing operational efficiency can lead to gains as simple as saving fuel by using their machines in a more targeted way.



EO maturity versus adoption





"The state of EO in the agriculture sector is relatively advanced compared to other sectors."

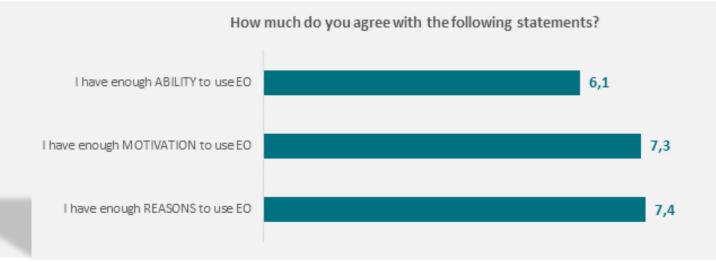
- Overall average awareness concerning EO's capabilities and potential benefits for the agriculture industry
- We can trust EO-derived information for some variables; however, the science still needs to evolve to increase the maturity
- EO companies in both upstream and downstream sectors are developing a new generation of hyperspectral imaging satellite constellations

"Farmers need to better understand the value that EO can bring to their businesses"

- Awareness and education as limiting factors to the uptake of EO in agriculture the sector
- Introduction of intermediary actors in the market that can make a link between the EO industry, farmers and policy makers
- More dissemination of tips and tricks, best practices, and successful use cases



What holds back organisations to use EO?



"Because we're not making a lot of money out of it, and there are no compelling reasons, we don't feel the need to change our current methods"



Future vision on EO applications



- More use cases of EO in the measurement, reporting and verification processes for the Common Agricultural Policy (CAP)
- Comprehensive environmental impact monitoring of agricultural activities
- Enhanced decision-making support for precision farming
- Assessing geographical based risk for agriculture financing
- More involvement of advisory and professional services firms in the definition of the business case for EO and the implementation of EO products, services, and solutions.
- Farmers use satellite data to find out the ideal timeframe to seed different crops to maximize the crop yield, use of resources, and sustainability factors.



Elements in the roadmap to the desired future of EO



Necessary conditions

solve first

- Understanding data resolution, frequency, and reliability
- Access to in-situ data
- Telecommunication infrastructure
- Data security
- Knowledge and awareness about EO and its benefits.



Supporting factors

use in action plans

- Advisory and implementation intermediaries
- Combining different data sources
- Grants for implementation enablers
- Certification



Key actions to accelerate adoption

In the agriculture sector



Intermediary role of implementer

Advisory and professional services firms as well as start-ups should take up the intermediary role of implementer, **implementing EO technologies in agricultural businesses**



Marketplace of challenges

Organise a marketplace of "challenges" that can be solved with EO innovations rather than conventional solutions. This could facilitate contests, matchmaking, and procurement



Business models & solutions





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The Now & Tomorrow of Earth Observation for

Wind energy









Organisational level benefits



Unlocking new markets or market segments



Enabling (new) products and services



Increasing operational efficiency



Increasing revenues

:



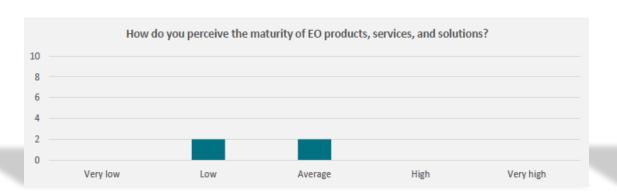
• EO for accelerating innovation opportunities

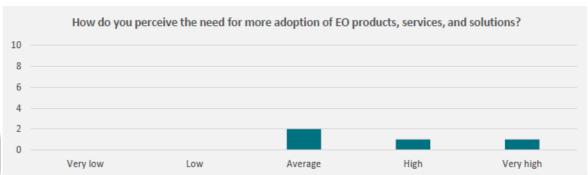
 Large pipeline of data-based tools for optimizing processes such as selecting wind farm sites, energy production planning, operational decision-making, or emergency management.

 EO not eligible as measurement tool by regulatory instances



EO maturity versus adoption





"It's not a competition, but a marriage between data. The more data we can fuse together, the better."

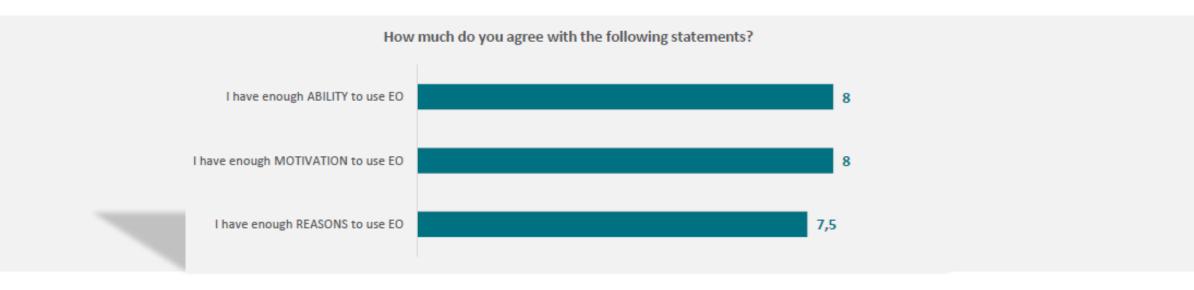
- Long history of using weather data, but limited use of atmospheric and oceanographic data.
- Some data is still not yet available at the resolution and revisit time at which they become useful for the sector.
- General understanding that EO should not take over the current methods, but **supplement (or "marry")** them.

"Experimentation is needed to fully understand the opportunities where EO could make a difference"

- Substitution of **expensive or labour-intensive** measurement techniques.
- Solve future challenges of novel offshore wind farm systems



What holds back organisations to use EO?



"There is a lack of decisive factors to invest in EO"



Future vision on EO applications



- Develop **highly accurate supply and demand prediction models** that can support all types of processes by offering geographically detailed information with a small uncertainty factor. For instance supporting the development of *MetOcean data* and complex *altimetry models*.
- Offering absolute coverage for extreme weather events. Use EO based tools as a reliable warning and decision-making system, working together with the operations and maintenance teams to protect workers and the infrastructure.
- Supporting the future **development of the offshore wind branch**, especially in cases where sites are located further from the shorelines.



Elements in the roadmap to the desired future of EO



Necessary conditions

solve first

- Validation of data accuracy and granularity
- Ease the integration with other data-sets
- Providing assurance on the return on the investment of EO solutions



Supporting factors

use in action plans

- Having budget for experimentation
- Showcasing successful stories
- Having EO-based tools as a default option for some of the operations



Key actions to accelerate adoption

In the wind energy sector



More Proof of Technology (POT) studies

Benchmarking studies should help to prove the deltas between the technologies used in the current workflows and novel, EO-based solutions for the wind energy sector.



industry level

Pre-Commercial Procurement (PCP) on an

commercial buyer groups to test pilot projects.

Using the help of industry funds and the creation of



This project has received funding from the European Union's Horizon 2020 research and No 869634.

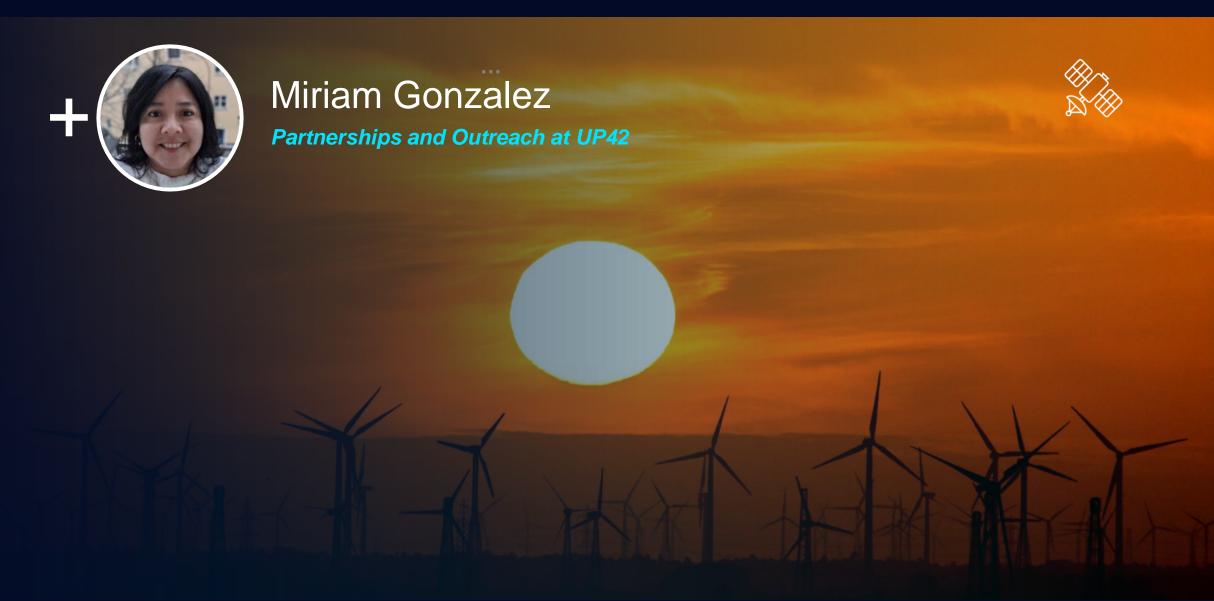






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The Now & Tomorrow of Earth Observation for Urban Development









Organisational level benefits



Achieving environmental and climate goals



Enabling (new) products and services



Increasing operational efficiency



Reducing uncertainties and risks



Meeting regulatory requirements



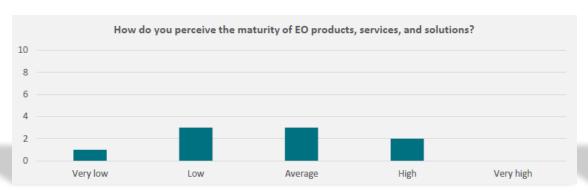
Increasing revenues

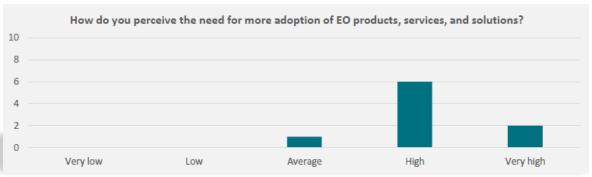
There are clear, measurable benefits of using EO solutions for urban challenges!

... and the EO community knows this



EO maturity versus adoption





"We are reinventing the wheel every time"

- A fragmented EO landsca with a lot of solutions
- Needs of cities are continuo hanging
- Requirements of E
 - More customisab
 - More integrable
 - Easier to find, col

Fragmentation of EO solutions
Fragmentation of the global urban landscape

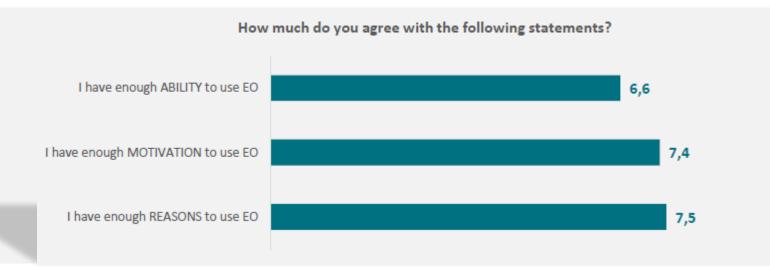
"We need more EO data culture"

- Better understanding of the 'ue of EO for cities
- More EO education on political siversity level
- Data-poor urban env
- Making EO data more
- Trusting EO data

EO is not ready to be mass-implemented at city scale



What holds back organisations to use EO?



"The ability isn't there because the technology is still not mature enough"



Future vision on EO applications



- Better understanding of the complex urban environment, e.g. via digital twins
- More efficient climate adaptation plans
- Make sure to deliver on civil rights, e.g. the right to breathe
- Link between urban form with urban function
- Achieve urban development goals more efficiently
- Achieve urban development goals more emclently

The EO community needs to develop urban-user-friendly products

• Increase resilience and optimize the management of short- and long-term risks, e.g. urban sprawl



Elements in the roadmap to the desired future of EO



Necessary conditions *solve first*

Simple



Supporting factors *use in action plans*

Urban legends

- Simplification of the EO landscape
- More clear communication about EO's capabilities and limitations

Clear

- The end of one-fits-all EO solutions and the beginning of tailoring to end-user's needs
- Product certification and validation of data

Reliable

- Case studies and success stories
- Organisation of events where knowledge is transmitted (in)formally
- Funding opportunities and capacity building
- Making EO more fun! And less scientific

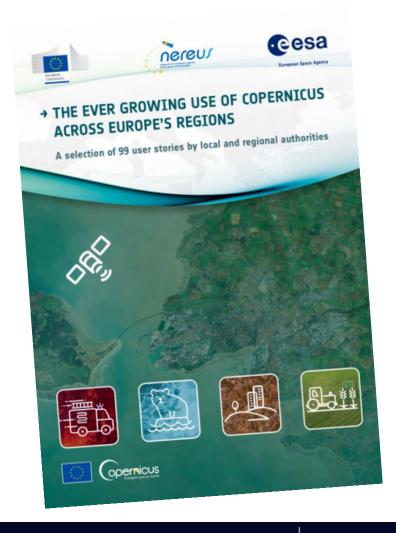
Global

Fun

Events



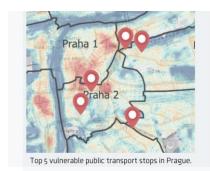
Creating urban legends: Stories about real solutions!













- I. P. Pavlova
- Myslíkova
- Národní trída
- Masarykovo nádraží
- Námestí Republiky



Green solutions

Greenery provides shade to citizens and also cools down the urban environment through evapotranspiration.

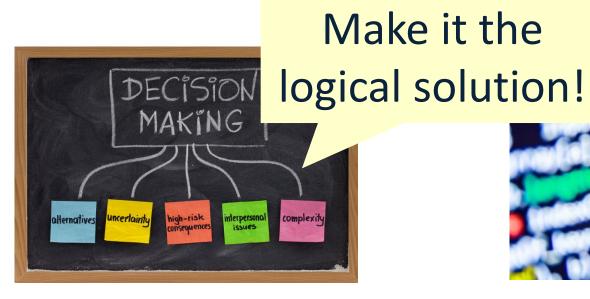
Blue solutions

Misters and water fountains can help cool down the urban environment through humidification.
Also, public drinking water stations can allow citizens to hydrate themselves during a heat wave event and hence better cope with extreme heat.



Key actions to accelerate adoption

In the urban development sector



Emphasise the cost-benefit of EO-solutions

Make it clear that satellite data offer the **most costeffective solution to many urban problems**, in urban decision maker language



Make it simple!

Standardisation of EO-solutions

Developing standards for compatibility, opening the door for creating templates or **blueprints to easily translate or adapt existing solutions** to fit the needs of other end-users, or even other urban areas.













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The Now & Tomorrow of Earth Observation for

Infrastructure









Organisational level benefits



Reducing uncertainties and risks



Increasing operational efficiency



Achieving environmental and climate goals



Meeting regulatory requirements



Enabling product and services

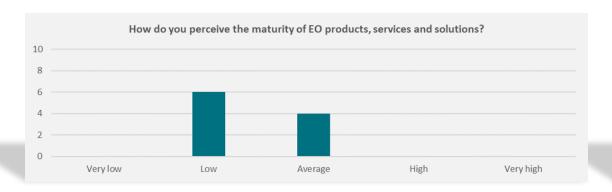


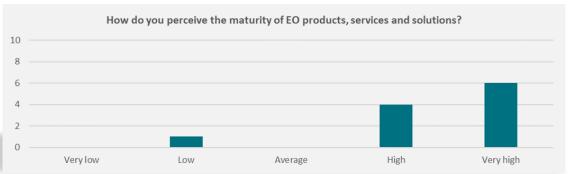
Increasing revenues

- Super cost effective for monitoring infrastructure on a large scale
- Case for planning and design less clear because requires deep tool integration
- Some sector will see a regulatory push
- More about reducing/maintaining
 O&M costs



EO maturity versus adoption





"More and more applications demonstrated"

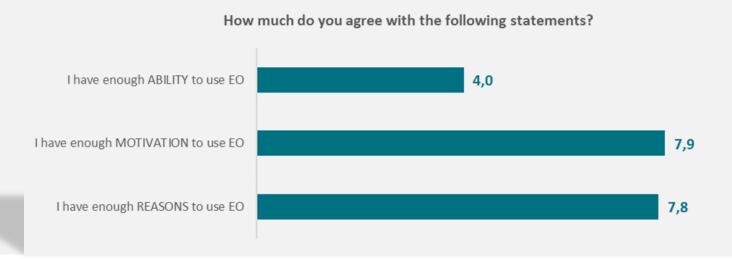
- First steps towards user-centric products
- Long road ahead in marketing the technology
- Infrastructure has real needs and is willing to pay
- Maturity varies across the project lifecycle

"First start to use data, then satellite data"

- Need for broader digital transformation
- Integrate data in processes and systems
- Limited knowledge of costs, savings and ROI
- Financial and asset risks are far greater than cost!
- Adoption follows maturity



What holds back organisations from using EO?



"The motivation is there, despite being oversold in the past, but the engineers shouldn't need to handle the data"



Future vision on EO applications



- New planning & design software suites with integrated EO capabilities
- Industry-standard stability monitoring software with a simple interface
- EO data feeds into digital twins of infrastructure networks and assets
- Enabler for remote, automated, low carbon footprint predictive maintenance
- Accepted and certified methods for regulatory compliance monitoring



Elements in the roadmap to the desired future of EO



Necessary conditions

solve first

- Need picture of all costs before getting started
- Need high-res affordable data that matches the use case
- Certified and trusted data to limit risk exposure
- High profile industry adoption and acceptance



Supporting factors

use in action plans

- Wave of digital transformation through the sector will create opportunities to adopt EO
- Also boosting demand through regulation
- Success stories and examples
- Access to expertise and training



Key actions to accelerate adoption

In the infrastructure sector



Warranty and insurance for data products

Leverage certification of data products to provide value propositions with extended warranty or even insurance to **limit financial and asset risk**





From static base maps to "EO integrated" digital twins

Government and corporate programmes for "EO integrated" infrastructure digital twins to stimulate technology development and mass-exposure





This project has received funding from the European Union's Horizon 2020 research and innovation programme under grant agreemen No 869634.









As a sector we must provide

services, not just technology.

Clarity on ongoing service costs, quality and accuracy, better fit with

user needs

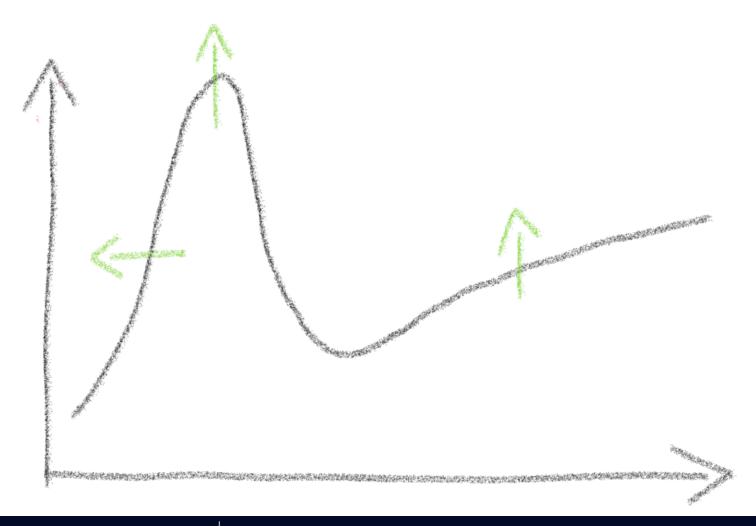




SO WHY DON'T WE SEE MASS ADOPTION YET?



HOW TO INCREASE & ACCELERATE ADOPTION?





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Thank you!

Benoit De Vrieze & Ornella Torres Melkebeek

Want to know more? Let's have a chat!

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